

CITY/ COUNTY	Рор.	Form of Government	Composition of Council, Mayor & Manager	Organizational Placement of Intergovernmental Office	No. of In- House Intergover nmental Staff	Annual Budget for Contract Lobbyist	Contact
Arlington County, VA	198,739	Council-Manager	5 member County Board elected at large; Board elects a Chairman yearly and appoints a County Manager	County Manager's Office	2-employees year-long and 1- seasonal employee	No Budget	Pat Caroll, 703-228- 3101, patcaroll@arlingtonva. us
City of Atlanta, GA	420,000	Strong Mayor	16 member Council presided over by the President of the Council (12 Districts, 3 Posts, 1 President); Chief of Staff (i.e. Manager) is appointed	Mayor's Office	3	\$800,000 - FEDERAL \$160,000 - STATE	Robert Ash, Intergovernmental Affairs Manager, 404- 330-6361
City of Baltimore, MD	754,000	Baltimore operates as County and Municipality; Strong Mayor	Mayor; 15 Member City Council	Mayor's Office	6 (includes 2 support staff)	Staff primarily does lobbying in- house. They have 2 contract lobbyists at Federal level for \$175,000.	Thomas Hickey; Deputy Director, 410- 396-7208
Broward County, FL	1,698,425	Council-Manager	9 member Board of County Commissioner (BCC) elected from single member districts; BCC elects a Mayor who serves at official county representative and appoints a County Administrator, County Attorney and County Auditor	County Administrator's Office	7	\$322,000 - STATE \$280,508 - FEDERAL	Pam Madison, 954- 357-7575



CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Organizational Placement of Intergovernmental Office	No. of In- House Intergover nmental Staff	Annual Budget for Contract Lobbyist	Contact
Cook County, IL	5,400,000	Board of County Commissioners and President of the Board	17 member Board elected by districts; 1 county-wide elected President of the County Board (elected Chief Executive Officer) which directs the administrative services of the County; President appoints Bureau Chiefs and Dept Directors with consent of Board	President of the County Board	2	\$120,000- STATE \$110,000- FEDERAL	Timothy J. Casey, 312- 603-1168
City of Dallas, TX	1,200,000	Strong Mayor	Mayor presides over Council meetings; 14 member Council elected by District; Mayor creates committees and appoints members, chairs and co-chairs; Mayor and Council appoint City Manager	City Manager's Office - Independent City Department	6	Not Available	Leslie Bender-Jutzi, Intergovernmental Affairs Mgr, 214-670- 5099
Duval County/ City of Jacksonville, FL	826,279	Strong/Executive Mayor	Mayor is the head of Administrative branch; Mayor appoints department directors and division chiefs, and those appointments must be confirmed by the City Council; City Council includes 14 members elected by districts and 5 members elected at large; Council elects a President and Vice President to serve one-year terms	Mayor's Office- Chief of Policy & Government Affairs	23	\$248,000 - STATE	Steve Diebenow, 904- 630-1776
Fairfax County, VA	1,027,500	Urban County Executive	Elected Board of Supervisors consisting of 9 members elected by district, plus a Chairman elected at large. The Board appoints the County Executive.	County Executive Office	3	Not Available	Laura 703-324-2531



CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Organizational Placement of Intergovernmental Office	No. of In- House Intergover nmental Staff	Annual Budget for Contract Lobbyist	Contact
Fulton County, GA	816,006	Council-Manager	7-member Board of Commissioners. 5 commissioners are elected by district and 2 are elected countywide, including the Chair. The County Manager is appointed by the Board of Commissioners.	County Manager's Office	7 all year and 9 seasonal; this office includes grants management staff	No Budget; All lobbying is done in house	Diane Hutchins, (404) 730-7375, diane.hutchins@co.fult on.ga.us
Hillsborough County, FL	1,083,520	Council-Manager	7 member Commission (four elected from single-member districts and three elected county wide)/County Administrator appointed by the Commission	County Administrator's Office	2, plus 1 administrative Assistant	\$77,500 - STATE \$96,500 - FEDERAL	Jean Morgan 813-276- 2640
City of Los Angeles	3,684,820	Executive Mayor-Council	Mayor elected citywide, 15 district council members	Reports to Mayor, Mayor must ratify any legislative policies/priorities approved by the Council	2-4 staff in DC & 2-4 staff in Capitol	Not Available	Diego Alvarez, 213- 978-0600
Los Angeles County, CA	10,000,000	Board of Supervisors (Executive, Legislative & Quasijudicial)	5 members on the Board of Supervisors elected by District, Board hires Department Directors & Chief Administrative Officer	Board of Supervisors, under the Chief Administrative Officer	17 total (11 in LA, 4 in Sacramento, & 2 in DC)	\$395,000 - STATE \$697,000 - FEDERAL	Marshall Langberg, 213-974-1114
Maricopa County, AR	3,200,000	Council-Manager	5 Supervisors elected by district; a Chair is selected each year; Board appoints a County Administrative Officer	County Administrative Officer	4	Not Available	Melody Henderson 302 506-3415
City of Miami, FL	362,000	Executive Mayor	Mayor & 5 City Commissioners elected by district; Mayor appoints a Manager and Commissioner Chair	City Manager's Office	1	Up to \$400,000 available for STATE and \$400,000 for FEDERAL	Ignacio Ignacio Ortiz- Petit Sr.;305-250-5474



CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Organizational Placement of Intergovernmental Office	No. of In- House Intergover nmental Staff	Annual Budget for Contract Lobbyist	Contact
Miami-Dade County, FL	2,345,932	Mayor/Council/Manager	Elected Mayor; 13 Commissioners elected by district; Board selects a Chair every 2 years; Mayor appoints a County Manager with Board concurrence	Board of County Commissioners	7	\$825,000 - STATE \$1,175,000 - FEDERAL	Roman Gastesti
Montgomery County, MD	930,000	Strong County Executive (equivalent to a mayor)	9 Council members (5 elected by district, 4 at large); County Executive is also elected	Chief Administrative Officer in the County Executive's Office	4	\$609,000 overall (have contracts for FEDERAL, Transportation, Health & Human Services)	Paul Folker 240-777- 2532
Orange County , CA	2,978,900	Council-Manager	5 Board of County Supervisors elected by district; Board hires the County Executive Officer (CEO)	County Executive Officer (functions as the Manager)	4	Not Available	Andrea Roe & Pamela Middelbrook, 714-834- 3646
Orange County, FL	983,165	Strong /Executive Mayor	Elected Mayor serves at the Chief Executive; 6 member Board of County Commissioners elected by district	County Administrator's Office & County Mayor's Office	1-at State & 1-at Federal	\$121,000 - STATE \$124,000 - FEDERAL	Ms. Akins, 407-836- 5496
City of Orlando, FL	195,000	Strong Mayor	City Council includes Mayor and 6 City Commissioners (elected by District)	Mayor's Office	1	\$50,000 - STATE \$85,000 - FEDERAL	Kathleen Russell, Director, 407-246-3094



CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Organizational Placement of Intergovernmental Office	No. of In- House Intergover nmental Staff	Annual Budget for Contract Lobbyist	Contact
Palm Beach County, FL	1,211,448	Council-Manager	7 Commissioners elected by district; Council appoints a County Administrator	County Administrator's Office	2	\$125,000 - STATE	Todd Bonlarron, 561- 355-3451
City of Phoenix, AR	1.300,000	Council-Manager	Mayor and 8 Council members elected by district make up the City Council; City Council appoints the City Manager	City Manager's Office	6	\$255,000- FEDERAL \$158,000- STATE	Kim Wilmot, 602-256- 4257
Pinellas County, FL	939,864	Council-Manager	7 Commissioners (4 elected by district and 3 at large); The Board selects its Chairman and appoints a County Administrator	County Administrator's Office	3, including 1 grants person	\$100,000 - STATE \$170,000- FEDERAL	Elithia Stanfield 727- 464-3485
San Diego County, CA	3,017,000	Council-Manager	5 member Board of Supervisors, elected by district; Chief Administrative Office is appointed by Board	Chief Administrator's Office	4	Not Available	Marilyn H. Buck, 619- 531-5198
City of San Diego, CA	1.300,000	Council/Manager - Effective Jan 2006 will switch to Strong Mayor	Mayor (no veto power) and 8 district Council members; Council hires the City Manager	City Manager's Office	3	\$746,000	Alejandra Gavaldon, Assistant Dir., 619-533- 3990, agavaldon@sandiego. gov
City of Seattle, WA	563,000	Mayor-Council	Mayor is the head of the Executive department; Mayor directs and controls all city departments; 9 members on the Seattle City Council	Mayor's Office; Intergovernmental Office	10.5	Lobbying done in-house; Occasionally contract at Federal level for less than \$100,000 a year	



CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Comments
Los Angeles County, CA	10,000,000	Board of Supervisors	5 member Board of Supervisors elected by districts	The Board has Executive, Legislative & Quasijudicial roles. It appoints all department heads, except for 3 elective positions.
Cook County, IL	5,400,000	Commission (Board of County Commissioners and President of the Board)	17 member Board of Commissioners elected by districts; 1 is elected President of the County Board.	President of the Board serves as the elected Chief Executive Officer, appoints Bureau Chiefs and Dept Directors, and directs the administrative services of the County.
City of Los Angeles	3,684,820	Mayor-Council (Weak Mayor)	Mayor elected citywide, 15 district council members	The Mayor appoints Members of Commissions and Department Directors both are subject to confirmation by City Council.
Maricopa County, AR	3,200,000	Council-Manager	5 member Board of Supervisors, elected by districts; a Chair is selected each year.	Board appoints a County Manager

4/21/2005



Office of Strategic Business Management/ Performance Improvement Division Government Structure Task Force

Government Structure of Comparable Cities and Counties

CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Comments
San Diego County, CA	3,017,000	Council-Manager	5 member Board of Supervisors, elected by districts	Chief Administrative Officer is appointed by Board acts as the County Manager.
Orange County , CA	2,978,900	Council-Manager	5 member Board of County Supervisors elected by districts; Board hires the County Executive Officer (CEO)	The Board oversees the management of the County government. At the beginning of each year a Chairman and Vice Chairman are selected.
Miami-Dade County, FL	2,345,932	Council-/Manager	Elected Mayor; 13 Commissioners elected by districts; Board selects a Chair every 2 years; Mayor appoints a County Manager with Board concurrence	
City of Houston, TX	1,953,631	Mayor-Council (Strong Mayor)	Mayor; 14 member City Council, 9 elected by districts, 5 elected at large.	The Mayor serves as the Executive Officer of the City, responsible for the general management of the City and for seeing that all laws and ordinances are enforced. The Mayor also serves a legislative function, presiding over City Council with voting privileges, including presenting to the City Council an annual budget for approval.

4/21/2005 2of 9



CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Comments
Broward County, FL	1,698,425	Council-Manager	9 member Board of County Commissioner (BCC) elected by districts; BCC elects a Mayor who serves at official county representative and appoints a County Administrator, County Attorney and County Auditor.	
City of Phoenix, AR	1,300,000	Council-Manager	Mayor; 8 member City Council elected by districts, Council appoints the City Manager.	The Mayor and Council Members have equal voting power to make laws and set the policies. The city has won many prestigious awards, including the Carl Bertelsmann Prize, a prestigious international award that recognizes the best run city government in the world. The city manager is hired by mayor and council to manage the operations of the city.

4/21/2005 3of 9



CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Comments
City of San Diego, CA	1,300,000	Council-Manager (Starting 1/1/06 changing to a Mayor-Council w/Strong Mayor)	Currently Mayor (no veto power) and 8 member City Council elected by districts. May change to 9 members, currently reviewing municipal code & charter.	On Nov.2004, voters approved Proposition F, new form of government. Strong Mayor Trial period begins 1/1/06- 12/31/10.Mayor will become City's Chief Executive Officer.
Palm Beach County, FL	1,211,448	Council-Manager	7 Commissioners elected by districts; Council appoints a County Administrator	
City of Dallas, TX	1,200,000	Mayor- Council (Strong Mayor Form)	Mayor; 14 member City Council, elected by districts.	The Mayor works with City Council in setting policies, approval of annual budget. The Mayor appoints the City Manager.
Hillsborough County, FL	1,083,520	Council-Manager	7 member Commission (four elected from single-member districts and three elected county wide)/County Administrator appointed by the Commission	

4/21/2005 4of 9



CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Comments
Fairfax County, VA	1,027,500	Urban County Executive - Authorized by Commonwealth of Virginia (Council- Manager Form)	County Executive; 9 member Board of Supervisors elected by districts, plus a Chairman elected at large.	The Board establishes County government policy, approves the budget. Also, the Board appoints the County Executive, who is the administrative head of the County.
Orange County, FL	983,165	Mayor- Council (Strong Mayor Form)	Mayor; 6 member Board of County Commissioners elected by districts	The Mayor is the Chief Executive and is responsible for the day-to-day operations of the county, overseeing 6,000 employees and an annual budget of 2 billion.
City of Detroit, MI	951,270	Mayor- Council (Strong Mayor Form)	Mayor; 9 member City County elected at large, the member with the highest number of votes, is the President of the Council.	The Mayor is responsible for presenting a balanced budget to the City Council and running the day-to-day operations of the City.
Pinellas County, FL	939,864	Council-Manager	7 Commissioners (4 elected by districts and 3 at large); The Board selects its Chairman and appoints a County Administrator	

4/21/2005 5of 9



CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Comments
Montgomery County, MD	930,000	Mayor- Council (Strong Mayor Form)	An elected County Executive and 9 Council members (5 elected by districts, 4 at large)	The County Executive prepares the annual budget and runs the day-to-day operations of the County.
Duval County/ City of Jacksonville, FL	826,279	Mayor- Council (Strong Mayor Form)	Mayor; 14 member City Council elected by districts and 5 members elected at large; Council elects a President and Vice President to serve one-year terms.	Mayor is the head of Administrative branch; Mayor appoints department directors and division chiefs, and those appointments must be confirmed by the City Council.
Fulton County, GA	816,006	Council-Manager	7 member Board of Commissioners (5 elected by districts and 2 elected countywide, including the Chair)	The County Manager is appointed by the Board of Commissioners.
City of Baltimore, MD	754,000	Baltimore operates as County and Municipality; Mayor-Council (Strong Mayor)	Mayor; 15 member City Council	

4/21/2005 6of 9



CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Comments
City of Seattle, WA	563,000	Mayor-Council	Mayor; 9 member City Council	Mayor is the head of the Executive department; Mayor directs and controls all city departments.
City of Atlanta, GA	420,000	Mayor- Council (Strong Mayor Form)	16 member City Council, presided over by the President (12 Districts, 3 Posts, 1 President); Chief of Staff (i.e. Manager) is appointed.	
City of Oakland , CA	399,484	Mayor-Council (Strong Mayor Form- trial period from 1998 & made permanent March 2004)	8 Council members (every two years, the council elects one member to serve as President of the Council, with another member selected annually to serve as Vice Mayor.	The mayor is responsible for presenting a balanced budget to the City Council, recommends legislation and appoints the City Manager-serves as Chief Administrative Officer.
City of Miami, FL	362,000	Mayor- Council (Strong Mayor Form)	Mayor; 5 City Commissioners elected by districts; Mayor appoints a Manager and Commissioner Chair	

4/21/2005 7of 9



CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Comments
City of Cincinnati, OH	331,285	Mayor- Council (Strong Mayor Form)	Mayor; 9 member City Council	Adopted Strong Mayor form of government in 2001. Mayor has a four year term and is limited to two consecutive terms. The City Manager appointed by the Mayor with approval by City Council.
City of St. Petersburg, FL	248,232	Mayor- Council (Strong Mayor Form)	Mayor; 8 member City Council, each representing a district.	The Mayor is responsible for running the city, with an elected City Council. The Council sets the policies, approval of the budget and the Mayor's choices for city administrator, city clerk and city attorney.
Arlington County, VA	198,739	Council-Manager	5 member County Board elected at large; Board elects a Chairman yearly.	The County Board makes general policy decisions for all County government functions and the Board appointed County Manager administers.

4/21/2005 8of 9



CITY/ COUNTY	Pop.	Form of Government	Composition of Council, Mayor & Manager	Comments
City of Richmond, VA	197,790	Mayor- Council (Strong Mayor Form)	Mayor; 9 member of City Council, each representing a district.	The Mayor acts as a Chief Executive Officer with responsibilities that include submitting the annual budget to the City Council, selecting a Chief Administrative Officer, issuing regulations and making recommendations on revenue and funding.
City of Orlando, FL	195,000	Mayor- Council (Strong Mayor Form)	Mayor; 6 City Commissioners elected by districts.	The Mayor prepares the annual budget for approval to the City Council and serves as a Chief Administrative Officer.

4/21/2005 9of 9